Thursday 3rd October

15.30  Welcome cocktail
16.00  Seminar Opening
       Welcome by the President
16.15  Aims of Seminar
       J. Oliveira, Chairman of Liaison Committee,
       and Marijke Blanken-Burgers, Chairman of
       Teaching Committee
16.45  The EBL Planet:
       what has been done and what has to be done
       Gianarrigo Rona
17.30  Coffee break
17.45  Bridge is a True Sport
       Prof. Paolo Walter Gabriele, Chairman of
       the FIGB Medical Committee
18.15  The IOC and the EOC Family and Organisation
       Tullio Paratore, Chairman of EOC

20.00  The Character-forming Value of Bridge in School Pupils
       Prof. Elsa Cagner, Member of the Italian
       Ministry of Education Committee
20.45  The Youth Programme: the Future of the League
       Panos Gerontopoulos, Chairman of EBL
       Youth Committee
21.30  The Importance of Didactics in Teaching Bridge
       Prof. Carlo Agosti, Member of the Italian
       Ministry of Education Committee

22.45  End of the second session

Friday 4th October

Start of Specific Work. We will divide participants into:
(A) Organisation and Development (Presidents)
(B) Teaching (Teachers)
(C) Technology (Administration Officers)

Participants will be divided on the basis of the strength of the NBO
into five homogeneous groups for sections A and B and three for
section C. The groups will rotate in order to have a session with each
leader.

Organisation and Development
Co-ordinated by José Oliveira
1. Laws, Statutes, NBO Structure, Questionnaire Review
   G.A. Rona/J. Oliveira
2. Women’s Bridge and the Image of Bridge at Official Events
   A.M. Trolontano/Anna Gudge
3. Developing Bridge for Seniors
   N. Rand
4. Tournaments and Championships
J.C. Beineix / T. Kooijman
5. System Policy and Ethics / Disciplinary Code, Credentials Committee and General Behaviour
J. Auken - G. Endicott / B. Pencharz

Teaching
Co-ordinated by Marijke Blanken-Burgers
1. The Dutch Programme
Marijke Blanken-Burgers
2. The French System
Philippe Cronier
3. The Italian School Programme
Andrea Pagani
4. The Polish Programme
Witold Wasak
5. The Israeli Organisation
Zvi Ben Tovim

Technology
Co-ordinated by Panos Gerontopoulos
1. Administration Systems
Micke Melander
2. Tournament Management Systems, including VuGraph
Gianni Baldi
3. EBL Website and Internet Services
Panos Gerontopoulos

Working Schedule:

<table>
<thead>
<tr>
<th>Time</th>
<th>Group A &amp; B</th>
<th>Group C</th>
</tr>
</thead>
<tbody>
<tr>
<td>09.30</td>
<td>1st round session</td>
<td>10.00-12.00 1st round session</td>
</tr>
<tr>
<td>11.00</td>
<td>Coffee break</td>
<td>10.00-12.00</td>
</tr>
<tr>
<td>11.15</td>
<td>2nd round session</td>
<td>11.15-12.45</td>
</tr>
<tr>
<td>13.00</td>
<td>Lunch</td>
<td>12.00-12.45</td>
</tr>
<tr>
<td>14.30</td>
<td>3rd round session</td>
<td>15.00-17.00 2nd round session</td>
</tr>
<tr>
<td>16.00</td>
<td>Coffee break</td>
<td>15.00-17.00</td>
</tr>
<tr>
<td>16.15</td>
<td>4th round session</td>
<td>17.15-19.15 3rd round session</td>
</tr>
<tr>
<td>17.45</td>
<td>Coffee break</td>
<td>19.00-20.30</td>
</tr>
<tr>
<td>18.00</td>
<td>5th round session</td>
<td>20.00-21.30</td>
</tr>
<tr>
<td>19.00</td>
<td>Dinner</td>
<td>21.30</td>
</tr>
</tbody>
</table>

Saturday 5th October
10.00   Group Summary Sessions
11.45   Membership Policy of NBOs
Marc De Pauw
13.00   Lunch
15.00   The 1st European Open Championship, Menton 2003:
A Challenge for the League
Gianarrigo Rona

15.30   Economics of the NBOs:
• Marketing & Merchandise in Bridge
  Ib Lundby, General Secretary of the Danish Bridge Federation
• Attracting Sponsors
  Radek Kielbasinski, EBL Executive Committee Member & Polish Bridge Union President
  Ib Lundby/Kristen Klausen, Danish Bridge Federation President
17.00   Coffee break
17.15   NBO’s Press Office:
  The importance of Media & Communication
  Carlo Arrighini, FIGB Press Attaché
17.30   Money-talk: the Health of the League
  Marc De Pauw, EBL Treasurer
18.30   Final Discussion and “Seminar Document” approval
19.30   Works closure
Summary by the President
20.30   Farewell Dinner